ROLE PROFILE

Role Title:	Professional 3		
Role Ref:	P3		
Overall Purpose of Role:	Responsible for providing professional advice within a discrete function and delivering specific service outputs, that may involve project-based activities.		

Delivering high quality services to the community/ customer Deliver the tasks agreed annually in your performance agreement. Managing Relationships Creating a climate that enables people to achieve business objectives Managing Resources Use internal/external relationships to get feedback on effectiveness of service delivery. Managing Resources effectively Managing Resources Managing Processes Managing Processes Managing Processes Managing Processes Managing Processes Managing Processes Managing Processes Managing Processes Managing Processes Managing Processes Managing Processes Managing Processes	Key Areas	Key Accountabilities
 quality services to the community/ customer Monitor own output against performance agreement, take corrective action and/or inform manager as necessary. Be personally responsible and accountable for delivering well-defined, professional and service specific outputs. Deliver the tasks agreed annually in your performance agreement. Develop a limited range of networks to share/exchange information/experience expertise/best practices to enable delivery of services. Promote the Council's/own professional credibility externally and internally. Work with some external individuals and groups to facilitate the delivery of Service objectives. Develop mutually beneficial internal/external working relationships. Use internal/external relationships to get feedback on effectiveness of service delivered. Plan and organise own workload and possibly that of others to ensure that all duties are performed to agreed targets and timescales. Ensure own professional knowledge across a defined range of activities is current and up-to-date. Use other sources of information/knowledge/expertise as required to deliver objectives. Authorise expenditure against assigned budgets. Make best use of available technology. Monitor and review the quality and performance of suppliers, contractors and consultants. Interpret and/or make recommendations to own manager on changes to procedures, to achieve/ improve service delivery. Review the effectiveness of other Council policies that impact on delivery of services and provide feedback to own manager. Maintain effective systems for monitoring, reviewing and evaluating own performance against the Service Plan/performance agreement. Collect, analyse, interpret, process and present a range of information for use by others. Collect, analyse, interpr	Results	policies, systems, processes and procedures as they relate to own area of service
Deliver the tasks agreed annually in your performance agreement. Deliver the tasks agreed annually in your performance agreement. Develop a limited range of networks to share/exchange information/experience. expertise/best practices to enable delivery of services. Promote the Council's/own professional credibility externally and internally. Work with some external individuals and groups to facilitate the delivery of Service objectives. Develop mutually beneficial internal/external working relationships. Use internal/external relationships to get feedback on effectiveness of service delivered. Plan and organise own workload and possibly that of others to ensure that all duties are performed to agreed targets and timescales. Ensure own professional knowledge across a defined range of activities is current and up-to-date. Use other sources of information/knowledge/expertise as required to deliver objectives. Authorise expenditure against assigned budgets. Make best use of available technology. Monitor and review the quality and performance of suppliers, contractors and consultants. Interpret and/or make recommendations to own manager on changes to procedures, to achieve/ improve service delivery. Review the effectiveness of other Council policies that impact on delivery of service and pusite feedback to own manager. Maintain effective systems for monitoring, reviewing and evaluating own performance against the Service Plan/performance agreement. Collect, analyse, interpret, process and present a range of information for use by others. Future Focus Providing a sustainable future Contribute to the review of procedures and practices within own area of knowledge and suggest developments/improvements, taking into account the views of all stakeholders. Solicit feedback from customers on services provided and suggest changes that could improve performance.	quality services to the community/	inform manager as necessary.
Develop a limited range of networks to share/exchange information/experience. expertise/best practices to enable delivery of services. Promote the Council's/own professional credibility externally and internally. Work with some external individuals and groups to facilitate the delivery of Service objectives. Develop mutually beneficial internal/external working relationships. Use internal/external relationships to get feedback on effectiveness of service delivered. Plan and organise own workload and possibly that of others to ensure that all duties are performed to agreed targets and timescales. Ensure own professional knowledge across a defined range of activities is current and up-to-date. Use other sources of information/knowledge/expertise as required to delivered objectives. Authorise expenditure against assigned budgets. Managing Processes	customer	
Relationships Creating a climate that enables people to achieve business objectives Promote the Council's/own professional credibility externally and internally. Work with some external individuals and groups to facilitate the delivery of Service objectives. Develop mutually beneficial internal/external working relationships. Use internal/external relationships to get feedback on effectiveness of service delivered. Managing Resources Utilising resources effectively Plan and organise own workload and possibly that of others to ensure that all duties are performed to agreed targets and timescales. Ensure own professional knowledge across a defined range of activities is current and up-to-date. Use other sources of information/knowledge/expertise as required to deliver objectives. Authorise expenditure against assigned budgets. Make best use of available technology. Monitor and review the quality and performance of suppliers, contractors and consultants. Managing Processes Ensuring high standards, best practice and business improvement Provement Interpret and/or make recommendations to own manager on changes to procedures, to achieve/ improve service delivery. Review the effectiveness of other Council policies that impact on delivery of service and provide feedback to own manager. Maintain effective systems for monitoring, reviewing and evaluating own performance against the Service Plan/performance agreement. Collect, analyse, interpret, process and present a range of information for use by others. Future Focus Providing a sustainable future Contribute to the review of procedures and practices within own area of knowledge and suggest developments/improvements, taking into account the views of al stakeholders. Solicit feedback from customers on services provided and suggest changes that could improve performance.		Deliver the tasks agreed annually in your performance agreement.
that enables people to achieve business objectives • Work with some external individuals and groups to facilitate the delivery of Service objectives. • Develop mutually beneficial internal/external working relationships. • Use internal/external relationships to get feedback on effectiveness of service delivered. • Plan and organise own workload and possibly that of others to ensure that all duties are performed to agreed targets and timescales. • Ensure own professional knowledge across a defined range of activities is current and up-to-date. • Use other sources of information/knowledge/expertise as required to deliver objectives. • Authorise expenditure against assigned budgets. • Make best use of available technology. • Monitor and review the quality and performance of suppliers, contractors and consultants. • Interpret and/or make recommendations to own manager on changes to procedures, to achieve/ improve service delivery. • Review the effectiveness of other Council policies that impact on delivery of service and provide feedback to own manager. • Maintain effective systems for monitoring, reviewing and evaluating own performance against the Service Plan/performance agreement. • Collect, analyse, interpret, process and present a range of information for use by others. • Contribute to the review of procedures and practices within own area of knowledge austainable future • Contribute to the review of procedures and practices within own area of knowledge attakeholders. • Solicit feedback from customers on services provided and suggest changes that could improve performance.		= or or op a minimum range or matter the transfer of the trans
to achieve business objectives Develop mutually beneficial internal/external working relationships. Develop mutually beneficial internal/external working relationships. Plan and organise own workload and possibly that of others to ensure that all duties are performed to agreed targets and timescales. Utilising resources effectively Plan and organise own workload and possibly that of others to ensure that all duties are performed to agreed targets and timescales. Ensure own professional knowledge across a defined range of activities is current and up-to-date. Use other sources of information/knowledge/expertise as required to deliver objectives. Authorise expenditure against assigned budgets. Make best use of available technology. Monitor and review the quality and performance of suppliers, contractors and consultants. Managing Processes Ensuring high standards, best practice and business improvement Review the effectiveness of other Council policies that impact on delivery of service and provide feedback to own manager. Maintain effective systems for monitoring, reviewing and evaluating own performance against the Service Plan/performance agreement. Collect, analyse, interpret, process and present a range of information for use by others. Future Focus Providing a sustainable future Contribute to the review of procedures and practices within own area of knowledge and suggest developments/improvements, taking into account the views of al stakeholders. Solicit feedback from customers on services provided and suggest changes that could improve performance.		Promote the Council's/own professional credibility externally and internally.
Develop mutually beneficial internal/external working relationships. Use internal/external relationships to get feedback on effectiveness of service delivered. Plan and organise own workload and possibly that of others to ensure that all duties are performed to agreed targets and timescales. Utilising resources effectively Plan and organise own workload and possibly that of others to ensure that all duties are performed to agreed targets and timescales. Ensure own professional knowledge across a defined range of activities is current and up-to-date. Use other sources of information/knowledge/expertise as required to deliver objectives. Authorise expenditure against assigned budgets. Make best use of available technology. Monitor and review the quality and performance of suppliers, contractors and consultants. Interpret and/or make recommendations to own manager on changes to procedures, to achieve/ improve service delivery. Review the effectiveness of other Council policies that impact on delivery of service and provide feedback to own manager. Maintain effective systems for monitoring, reviewing and evaluating own performance against the Service Plan/performance agreement. Collect, analyse, interpret, process and present a range of information for use by others. Contribute to the review of procedures and practices within own area of knowledge and suggest developments/improvements, taking into account the views of al stakeholders. Solicit feedback from customers on services provided and suggest changes that could improve performance.	to achieve	The state of the s
Managing Resources Utilising resources effectively - Ensure own professional knowledge across a defined range of activities is current and up-to-date. - Use other sources of information/knowledge/expertise as required to deliver objectives. - Authorise expenditure against assigned budgets. - Make best use of available technology. - Monitor and review the quality and performance of suppliers, contractors and consultants. - Managing - Processes - Ensuring high standards, best practice and business improvement - Collect, analyse, interpret, process and present a range of information for use by others. - Collect, analyse, interpret, procedures and practices within own area of knowledge and suggest changes that could improve performance.	business objectives	Develop mutually beneficial internal/external working relationships.
Resources Utilising resources effectively Ensure own professional knowledge across a defined range of activities is current and up-to-date. Use other sources of information/knowledge/expertise as required to deliver objectives. Authorise expenditure against assigned budgets. Make best use of available technology. Monitor and review the quality and performance of suppliers, contractors and consultants. Managing Processes Ensuring high standards, best practice and business improvement Maintain effective systems for monitoring, reviewing and evaluating own performance against the Service Plan/performance agreement. Collect, analyse, interpret, process and present a range of information for use by others. Future Focus Providing a sustainable future Contribute to the review of procedures and practices within own area of knowledge and suggest developments/improvements, taking into account the views of al stakeholders. Solicit feedback from customers on services provided and suggest changes that could improve performance.		get interior exterior in the second of the get in the second of the seco
effectively and up-to-date. Use other sources of information/knowledge/expertise as required to deliver objectives. Authorise expenditure against assigned budgets. Make best use of available technology. Monitor and review the quality and performance of suppliers, contractors and consultants. Managing Processes Ensuring high standards, best practice and business improvement Providing a sustainable future and up-to-date. Use other sources of information/knowledge/expertise as required to deliver objectives. Authorise expenditure against assigned budgets. Make best use of available technology. Interpret and/or make recommendations to own manager on changes to procedures, to achieve/ improve service delivery. Review the effectiveness of other Council policies that impact on delivery of service and provide feedback to own manager. Maintain effective systems for monitoring, reviewing and evaluating own performance against the Service Plan/performance agreement. Collect, analyse, interpret, process and present a range of information for use by others. Contribute to the review of procedures and practices within own area of knowledge and suggest developments/improvements, taking into account the views of al stakeholders. Solicit feedback from customers on services provided and suggest changes that could improve performance.	• •	in the contract of the contrac
 Authorise expenditure against assigned budgets. Make best use of available technology. Monitor and review the quality and performance of suppliers, contractors and consultants. Interpret and/or make recommendations to own manager on changes to procedures, to achieve/ improve service delivery. Review the effectiveness of other Council policies that impact on delivery of service and provide feedback to own manager. Maintain effective systems for monitoring, reviewing and evaluating own performance against the Service Plan/performance agreement. Collect, analyse, interpret, process and present a range of information for use by others. Contribute to the review of procedures and practices within own area of knowledge and suggest developments/improvements, taking into account the views of al stakeholders. Solicit feedback from customers on services provided and suggest changes that could improve performance. 		
 Make best use of available technology. Monitor and review the quality and performance of suppliers, contractors and consultants. Interpret and/or make recommendations to own manager on changes to procedures, to achieve/ improve service delivery. Review the effectiveness of other Council policies that impact on delivery of service and provide feedback to own manager. Maintain effective systems for monitoring, reviewing and evaluating own performance against the Service Plan/performance agreement. Collect, analyse, interpret, process and present a range of information for use by others. Contribute to the review of procedures and practices within own area of knowledge and suggest developments/improvements, taking into account the views of al stakeholders. Solicit feedback from customers on services provided and suggest changes that could improve performance. 		The second of morning of the second of the s
 Monitor and review the quality and performance of suppliers, contractors and consultants. Managing Processes Ensuring high standards, best practice and business improvement Collect, analyse, interpret, process and present a range of information for use by others. Contribute to the review of procedures and provided and suggest changes that could improve performance. 		
 Managing Interpret and/or make recommendations to own manager on changes to procedures, to achieve/ improve service delivery. Review the effectiveness of other Council policies that impact on delivery of service and provide feedback to own manager. Maintain effective systems for monitoring, reviewing and evaluating own performance against the Service Plan/performance agreement. Collect, analyse, interpret, process and present a range of information for use by others. Contribute to the review of procedures and practices within own area of knowledge and suggest developments/improvements, taking into account the views of al stakeholders. Solicit feedback from customers on services provided and suggest changes that could improve performance. 		Make best use of available technology.
Processes Ensuring high standards, best practice and business improvement Future Focus Providing a sustainable future procedures, to achieve/ improve service delivery. Review the effectiveness of other Council policies that impact on delivery of service and provide feedback to own manager. Maintain effective systems for monitoring, reviewing and evaluating own performance against the Service Plan/performance agreement. Collect, analyse, interpret, process and present a range of information for use by others. Contribute to the review of procedures and practices within own area of knowledge and suggest developments/improvements, taking into account the views of all stakeholders. Solicit feedback from customers on services provided and suggest changes that could improve performance.		consultants.
 Review the effectiveness of other Council policies that impact on delivery of service and provide feedback to own manager. Maintain effective systems for monitoring, reviewing and evaluating own performance against the Service Plan/performance agreement. Collect, analyse, interpret, process and present a range of information for use by others. Contribute to the review of procedures and practices within own area of knowledge and suggest developments/improvements, taking into account the views of al stakeholders. Solicit feedback from customers on services provided and suggest changes that could improve performance. 		
standards, best practice and business improvement Maintain effective systems for monitoring, reviewing and evaluating own performance against the Service Plan/performance agreement. Collect, analyse, interpret, process and present a range of information for use by others. Future Focus Providing a sustainable future Contribute to the review of procedures and practices within own area of knowledge and suggest developments/improvements, taking into account the views of al stakeholders. Solicit feedback from customers on services provided and suggest changes that could improve performance.		
performance against the Service Plan/performance agreement. Collect, analyse, interpret, process and present a range of information for use by others. Future Focus Providing a sustainable future Contribute to the review of procedures and practices within own area of knowledge and suggest developments/improvements, taking into account the views of al stakeholders. Solicit feedback from customers on services provided and suggest changes that could improve performance.	standards, best	
 Collect, analyse, interpret, process and present a range of information for use by others. Contribute to the review of procedures and practices within own area of knowledge and suggest developments/improvements, taking into account the views of al stakeholders. Solicit feedback from customers on services provided and suggest changes that could improve performance. 		
Providing a sustainable future and suggest developments/improvements, taking into account the views of all stakeholders. • Solicit feedback from customers on services provided and suggest changes that could improve performance.		contact, analysis, interpret, process and process a range of information for account
Solicit feedback from customers on services provided and suggest changes that could improve performance.	Providing a	and suggest developments/improvements, taking into account the views of all
· ·	Sustamable luture	Solicit feedback from customers on services provided and suggest changes that
Anticipate future customer needs and suggest changes that may be required.		 Anticipate future customer needs and suggest changes that may be required.

Final Draft: 11.11.02.doc

Competencies required at trained and proficient level							
Core Competencies	Level	Role Specific Competencies	Level				
Self-Motivation	1	Interpersonal Skills	1				
Adaptability	1	Influencing & Communication	1				
Quality Focus	1						
Customer Care	1						

ROLE HOLDER PROFILES

Necessary role-related knowledge, skills and experience at selection						
 ESSENTIAL Likely to have at least an HNC level education or be working towards a professional qualification At least one year's role-related work experience Working knowledge of basic legislation, national strategies and initiatives associated with the role Appreciation of related policies, processes and practicies Specific roles will require the ability to travel between sites and to any role-related contacts Able to meet the criteria specified in the Core and Role-Specific Competencies 	 PREFERRED Degree level in an appropriate discipline Hold a relevant professional qualification 					

Final Draft: 11.11.02.doc

Progression in Role

Ind	Inductee:					
Estimated time to get up to speed:						
•	Has acquired knowledge/training i	n line with role-re	elate	d training matrix		
Pro	ficient: What characteristics	will the profic	ient	role holder display?		
•	 Able to apply specialist theoretical and procedural knowledge within a specific discipline Able to provide a basic level of professional advice on a limited range of policies, systems, processes and procedures Make a positive contribution to team objectives Know when and how to access information 					
Ad	vancing 1: What characteristi	cs will the adv	and	ing 1 role holder disp	lay?	
•	Able to provide competent advice specialist function Able to coach others effectively ac Evidence of continuing profession	cross a number o		•		
Add	ditional Competencies at this le					
•	•	l (outstanding) l (outstanding)	•	Problem Solving	Level 1	
Ad	vancing 2: What characteristi	· • • • • • • • • • • • • • • • • • • •	and	ing 2 role holder disp	lay?	
 Undertake work in a range of progressively more complex and difficult activities. These activities may require more detailed knowledge and experience in a specialist discipline relating to the professional area or further knowledge and experience across a range of disciplines. Able to provide high-level professional advice in a core discipline Recognised as a source of advice and guidance within the role and has credible professional knowledge Able to demonstrate a broad understanding of more than one discipline within own core professional 						
Add	expertise ditional Competencies at this le	vel:				
•	Teamwork Financial/Commercial Awareness	Level 2 Level 1	•	Planning & Project Mgt Decision Making	Level 1 Level 1(outstanding)	
Advanced: What characteristics will the advanced role holder display?						
Estimated time to get to advanced:						
 Able to formally train others across a number of disciplines within own area of professional expertise Is recognised as a local sounding board within own professional discipline and can advise, and instil confidence in others, on a more complex range of issues Exceed standards regularly and significantly Able to suggest and draft proposals for improvements to service delivery continually 						
Add	ditional Competencies at this le			•	-	
• • •	Adaptability	I (outstanding) Level 2 I (outstanding)	•	Customer Care Influencing & Comm Strategic Thinking	Level 2 Level 1 (outstanding) Level 1	

Final Draft: 11.11.02.doc